



# FIN-117 - Finance for Non-Financial Managers in Telecommunications

## Description

### \*This course is also available as a live distance learning course\*

A 5-day Training Program to provide participants with the fundamental principles of finance in a telecommunications environment.

## Objectives

- Present the importance of finance and an introduction to key accounting and financial matters
- Provide a sound understanding of financial statements and some tools used to interpret those statements to understand the financial status of a company
- Explore the basic concepts of costing to evaluate the cost of business activities
- Learn how to analyze business investments and projects
- Give guidelines to communicate effectively with key financial decision-makers

## Topics

### Introduction to accounting and financial matters

- The importance of finance
- Financial accounting vs. management accounting
- Generally Accepted Accounting Principles (GAAP)
- Accountability and responsibility for financial information

### **Basic principles of accounting**

- Use of financial statements
- Financial statements
- Financial statement build-up exercise

• Financial ratios

#### Network overview: What to cost

- Network generalities
- The evolution of wireless networks
- 2G networks
- 2.5G networks
- 3G networks
- Incumbent operator versus new operators

### Costs, accounting and activity-based cost evaluations

- Types of costs
- Revenue recognition and cost allocation
- Role of management accounting
- Activity-Based Costing (ABC)
- Costing in telecommunications
  - $\circ$  The top-down approach
  - $\circ~$  The bottom-up approach

### Analyzing business investments

- Investment analysis
- Cost of capital and hurdle rate
- Analysis methods and tools
- Communicating with financial decision-makers

#### Planning, budgets and performance measures

- Planning process overview
- Business plans, what ifs and strategy
- Balanced Scorecards and KPIs
- Budgets and control
- Variance analysis
- Measurement and continuous improvements

## **Target Audience**

• Telecommunications managers and executives looking to complement their skill-set by gaining a good understanding of finance as it pertains to telecommunications

## Methodology

Neotelis Virtual Classroom Trainings combine real-time (live) Virtual Classroom sessions on a web-based videoconferencing platform with an expert trainer and off-line activities in-between live sessions. Presentations, workshops, case studies, and discussions on real-life situations faced by participants, as well as videos,

whiteboards, quizzes and questionnaires are all used to engage participants and enhance their learning experience.

The training material is designed to provide practical tools which can be immediately applied in a work environment, and the complete material is provided to all participants for future reference and follow-up action plans.

Access to Neotelis Virtual Classroom Trainings requires a computer, a webcam, a headset and microphone and a stable internet connection.

#### Location

### **About Neotelis**

Neotelis provides training, consulting, conferences and publications to the telecommunications industry worldwide. Its team of senior experts has trained thousands of executives and managers working for operators, regulators, policy-makers and governments in over 120 countries around the world.



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